Economic and Workforce Development in Nevada's Changing Economy



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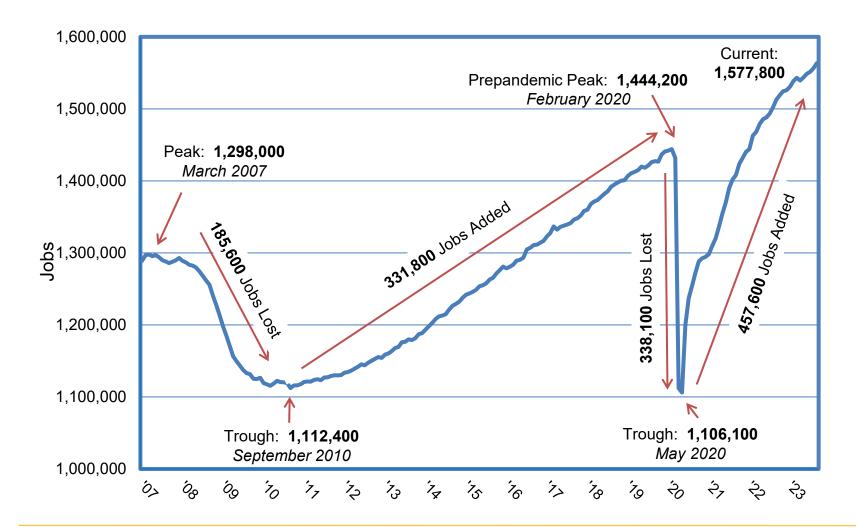
Realizing Nevada's Electric, Innovative, and Connected Future

5-Year Comprehensive Economic Development Strategy

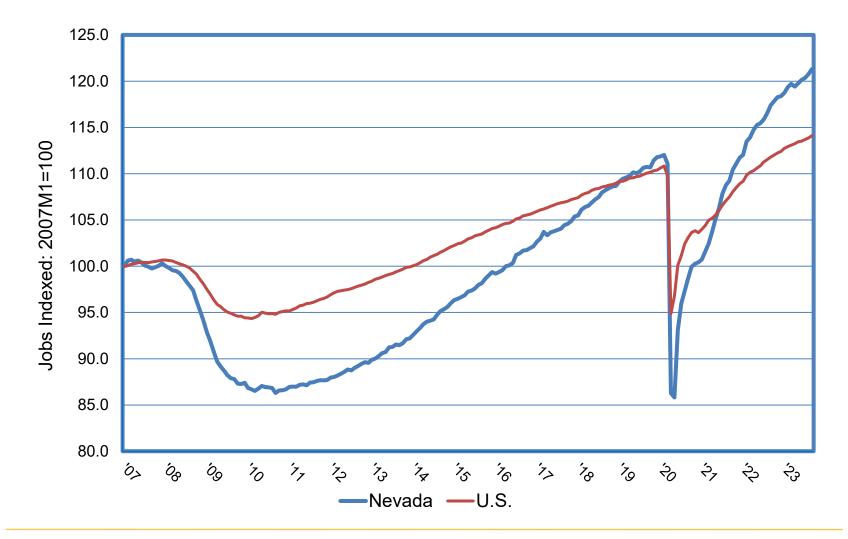
GOED Mission: Fostering an economy that is vibrant, innovative, and sustainable with high-paying jobs and great quality of life for all Nevadans.

- Economic and Community Assessment
 - Population and Talent
 - Diversification
 - Innovation
 - Infrastructure and Quality of Life
 - Nevada's Economic Geography: The "Three Nevadas"
- Target Industries
- Strategic Position: SWOT Analysis
- Strategy and Action Plan
- Performance and Evaluation
- Leadership Plan for Inclusive Growth

Nevada's Procyclical Economy



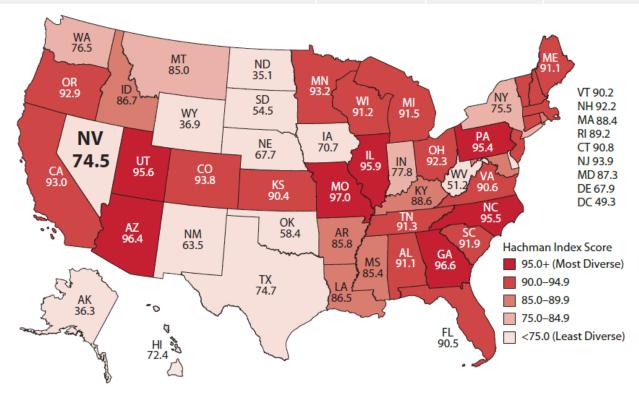
Nevada's Procyclical Economy



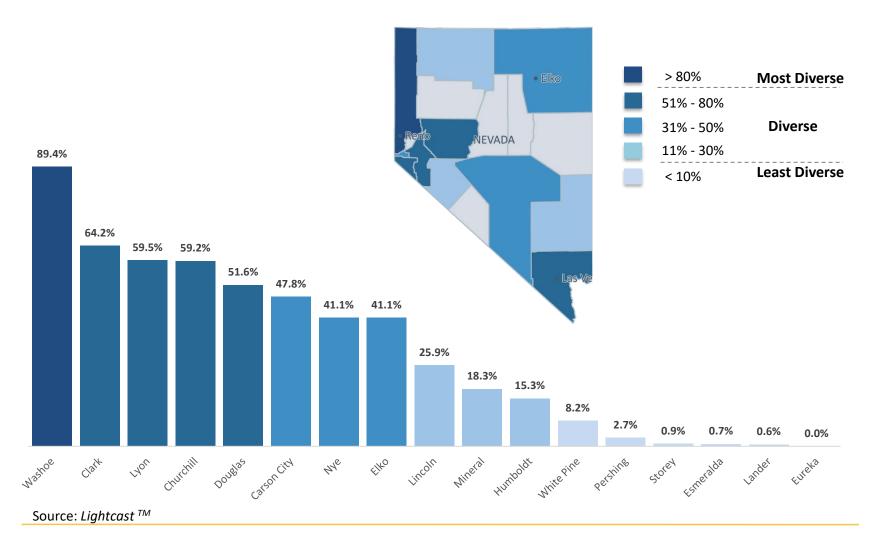
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Nevada's Procyclical Economy

Competitive Environment:	UT	AZ	CO	NV
Measure of Economic Diversity (Hachman Index)	95.6 Most Diverse	96.4 Most Diverse	93.8 Diverse	74.5 Least Diverse
Top Four Targeted Industries for Diversification	Same	Same	Same	Same



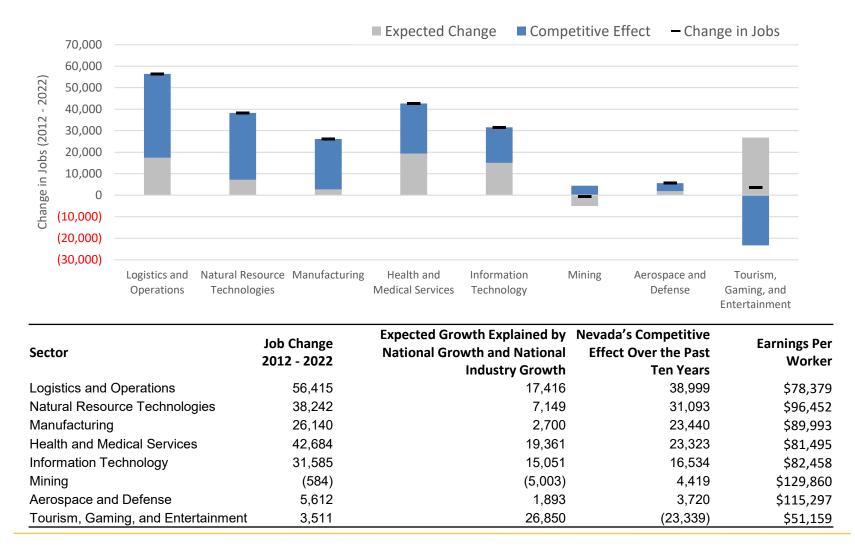
Industry Diversity Index – Nevada Counties



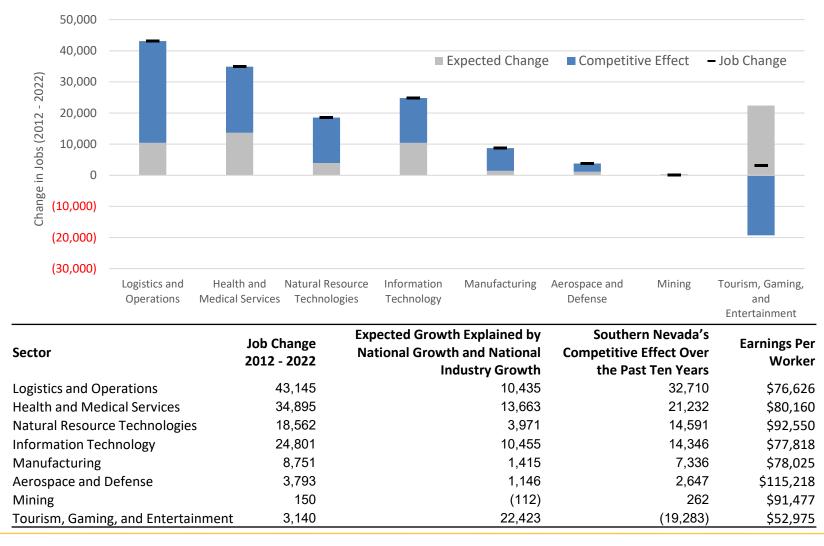
Structural Differences within Nevada's Economy

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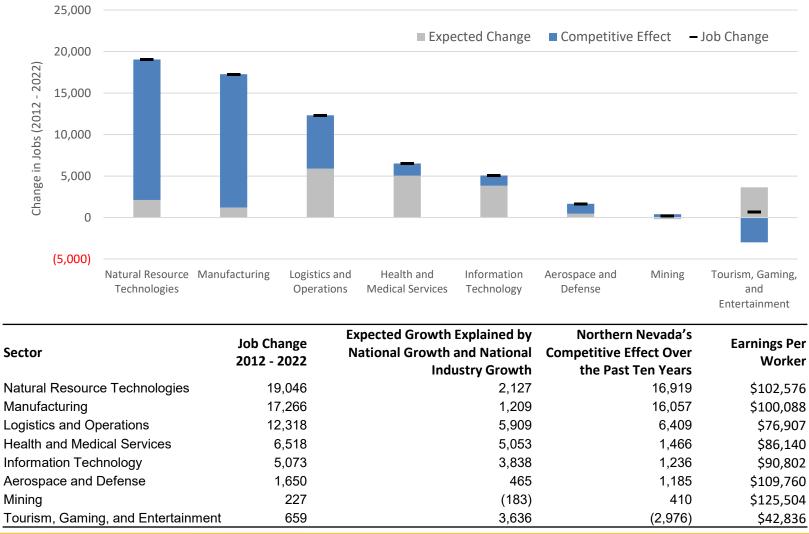
Nevada's Diversifying Economy



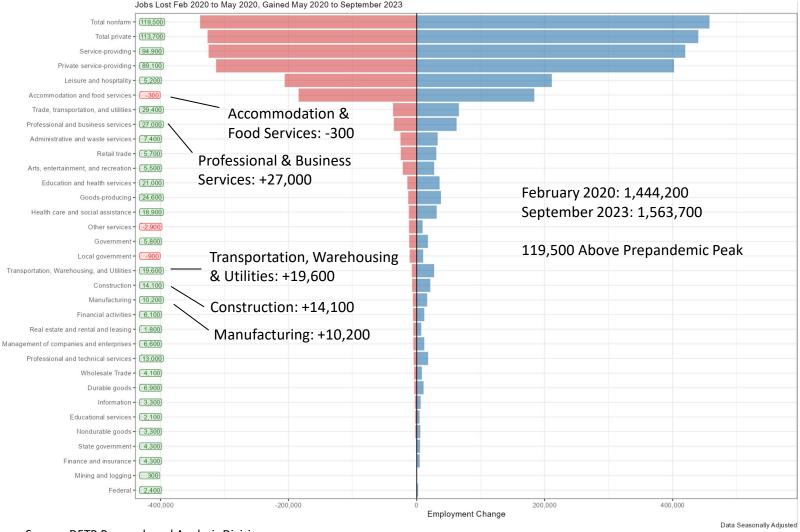
Southern Nevada's Diversifying Economy



Northern Nevada's Diversifying Economy



Jobs Lost and Gained: Nevada



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Realizing Nevada's Electric, Innovative, and Connected Future: SWOT Analysis

STRENGTHS

- · Quality of life
- Low taxes
- Location: proximity to California
- Natural resources
- In-migration
- Diversification of industries

WEAKNESSES

- K-12 performance
- Workforce development
- Healthcare system
- Infrastructure: housing, broadband
- Federal, state, and local regulatory issues: regulatory boards, licensing and permitting
- Institutional inefficiencies of public organizations
- Lack of coordination
 between local governments
- Fiscal structure
- Federal lands

OPPORTUNITIES

- Testbed for new tech
- On-shoring
- Supply chain
- Remote/hybrid work
- Expansion of freight transportation, passenger rail, and airports
- Clean energy ecosystem
- WaterWise and
 WaterSmart technologies
- Startup and entrepreneurship ecosystem

THREATS

- Exposure to economic cycles
- Competition from Mountain West states
- Cost of living and stagnant wages
- Climate change

Realizing Nevada's Electric, Innovative, and Connected Future: Strategic Action Steps



Electric Nevada

- Assess and strengthen EV production vertical supply chain
- Enable solar energy-related innovations
- Support completion of utility connectivity
- Support the build out of EV infrastructure



Innovative Nevada

- Create a unified vision for innovation
- Increase capital access to startups and later-stage businesses
- Strengthen university technology transfer system
- Scale industry partnerships to expand STEM workforce
- Lead globally on water scarcity policy and innovation



Connected Nevada

- Support development of multimodal inland port
- Develop tech-ready industrial parks
- Identify private-sector investment opportunities for freight rail
- Support planned airportrelated infrastructure developments
- Support expansion of broadband and 5G infrastructure

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The Story

GOED Vision: A Diverse, Innovative, Sustainable and Resilient Economy.

- Nevada's procyclical economy leaves us particularly exposed to economic downturns.
- All regions of the state are diversifying, but at different rates.
- The pandemic has accelerated diversification across the state and created unprecedented opportunity to stabilize Nevada's procyclical economy.
- Strategic Opportunities:
 - Electric Nevada: EV's and the "Lithium Loop"
 - Innovative Nevada: Coordination, Capital, Higher Education
 - Connected Nevada: Location
- We need to be clear on what our constraints are so together we can manage and take advantage of the opportunity in front of us.
 - Water
 - Land
 - Workforce

Using Data and Information to Align Economic and Workforce Development: Workforce Analysis



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Strategic Location Drivers 2023

- 1 Ease of permitting and regulatory procedures
- 2 Workforce skills
- 3 Land/building prices and supply
- 4 Utilities (cost, reliability)
- 5 Quality of life
- 6 Workforce development
- 7 Economic development strategy
- 8 State and local tax scheme
- 9 Transportation infrastructure
- 10 Right-to-work state

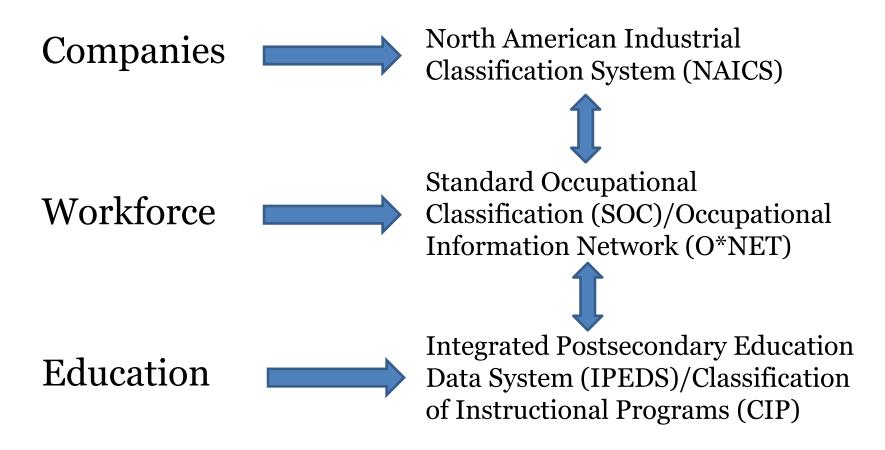
Source: Site Selection Magazine Survey of corporate real estate executives, October 2023

Strategic Location Drivers 2022

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- 6 Land/building prices and supply
- 7 Utilities (cost, reliability)
- 8 Incentives
- 9 Higher education resources
- 10 Quality of Life

Source: Site Selection Magazine Survey of corporate real estate executives, November 2022

The Economic and Workforce Information Pipeline



In-Demand Occupation Analysis

Identifying high demand occupations

- Target Sector approach
- Real-time job postings
- DETR Occupational Employment Projections
- Brookings STEM Score
- Job openings
- Wages
- Automation

In-Demand Occupation Rankings

Description	State Rank	Northern Rank	Southern Rank	Northeastern Rank	Central Rank
Healthcare Diagnosing or Treating Practitioners	1	1	1	1	1
Health Technologists and Technicians	2	2	2	2	2
Other Installation, Maintenance, and Repair Occupations	3	3	3	4	5
Computer Occupations	4	6	5	3	3
Other Production Occupations	5	5	4	5	4
Construction Trades Workers	6	4	9	13	6
Preschool, Elementary, Middle, Secondary, and Special Education Teachers	7	8	6	11	16
Business Operations Specialists	8	10	8	6	9
Engineers	9	9	7	17	12
Other Management Occupations	10	11	10	10	10
Metal Workers and Plastic Workers	11	7	12	7	8
Counselors, Social Workers, and Other Community and Social Service Specialists	12	12	11	8	11
Financial Specialists	13	13	13	12	13
Information and Record Clerks	14	15	15	15	14
Material Moving Workers	15	18	14	14	7
Vehicle and Mobile Equipment Mechanics, Installers, and Repairers	16	14	17	16	19
Entertainers and Performers, Sports and Related Workers	17	17	19	21	18
Drafters, Engineering Technicians, and Mapping Technicians	18	16	16	18	17
Electrical and Electronic Equipment Mechanics, Installers, and Repairers	19	23	24	25	24
Material Recording, Scheduling, Dispatching, and Distributing Workers	20	20	18	20	20
Life, Physical, and Social Science Technicians	21	21	20	19	22
Art and Design Workers	22	22	23	23	21
Social Scientists and Related Workers	23	24	21	24	23
Life Scientists	24	19	22	9	15
Operations Specialties Managers	25	25	25	26	26
Assemblers and Fabricators	26	31	27	27	37
Textile, Apparel, and Furnishings Workers	27	38	32	22	29
Agricultural Workers	28	26	28	39	35
Financial Clerks	29	40	38	40	41
Other Healthcare Support Occupations	30	29	29	28	27

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In-Demand Occupation Rankings

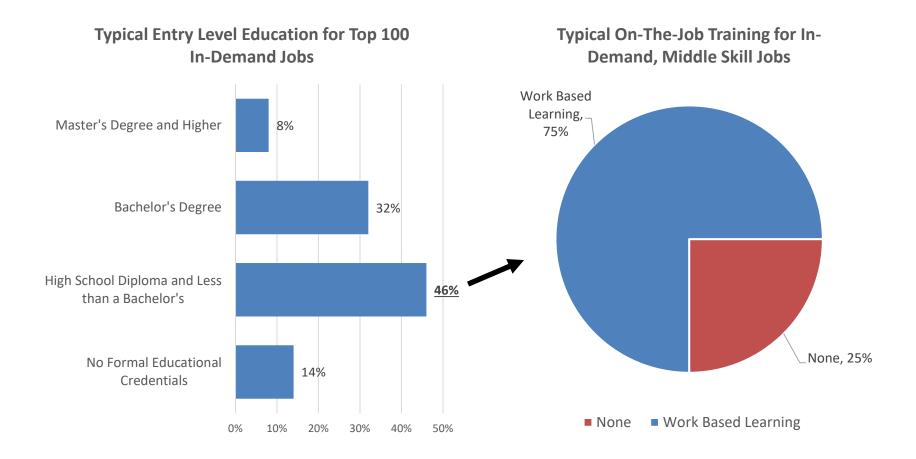




Healthcare Diagnosing or Treating Practitioners	Healthcare Diagnosing or Treating Practitioners
Health Technologists and Technicians	Other Production Occupations
Other Installation, Maintenance, and Repair Occupations	Construction Trades Workers
Computer Occupations	Other Installation, Maintenance, and Repair Occupations
Other Production Occupations	Engineers
Construction Trades Workers	Metal Workers and Plastic Workers
Preschool, Elementary, Middle, Secondary, and Special Education Teachers	Health Technologists and Technicians
Business Operations Specialists	Other Management Occupations
Engineers	Business Operations Specialists
Other Management Occupations	Computer Occupations
Metal Workers and Plastic Workers	Material Moving Workers
Counselors, Social Workers, and Other Community and Social Service Specialists	Counselors, Social Workers, and Other Community and Social Service Specialists
Financial Specialists	Drafters, Engineering Technicians, and Mapping Technicians
Information and Record Clerks	Preschool, Elementary, Middle, Secondary, and Special Education Teachers
Material Moving Workers	Information and Record Clerks
Vehicle and Mobile Equipment Mechanics, Installers, and Repairers	Life Scientists
Entertainers and Performers, Sports and Related Workers	Vehicle and Mobile Equipment Mechanics, Installers, and Repairers
Drafters, Engineering Technicians, and Mapping Technicians	Financial Specialists
Electrical and Electronic Equipment Mechanics, Installers, and Repairers	Extraction Workers
Material Recording, Scheduling, Dispatching, and Distributing Workers	Art and Design Workers
Life, Physical, and Social Science Technicians	Social Scientists and Related Workers
Art and Design Workers	Textile, Apparel, and Furnishings Workers
Social Scientists and Related Workers	Electrical and Electronic Equipment Mechanics, Installers, and Repairers
Life Scientists	Life, Physical, and Social Science Technicians
Operations Specialties Managers	Operations Specialties Managers
Assemblers and Fabricators	Physical Scientists
Textile, Apparel, and Furnishings Workers	Material Recording, Scheduling, Dispatching, and Distributing Workers
Agricultural Workers	Other Office and Administrative Support Workers
Financial Clerks	Plant and System Operators
Other Healthcare Support Occupations	Other Healthcare Support Occupations

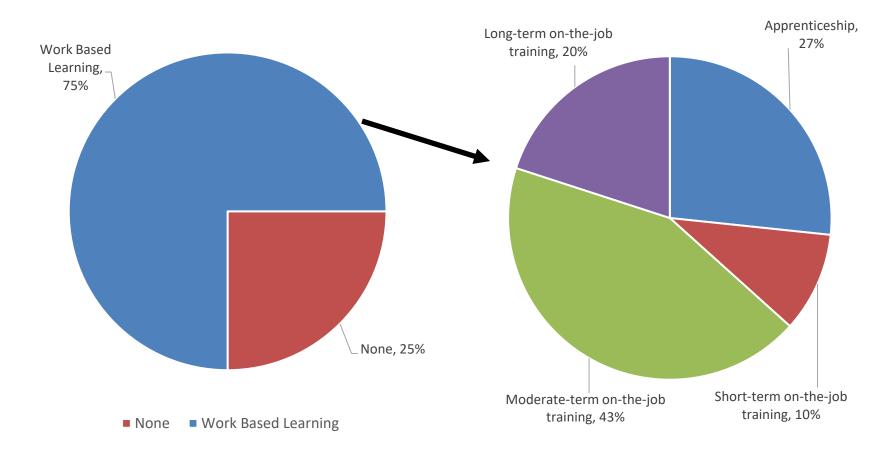
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Work-based Learning for Nevada's In-Demand Occupations

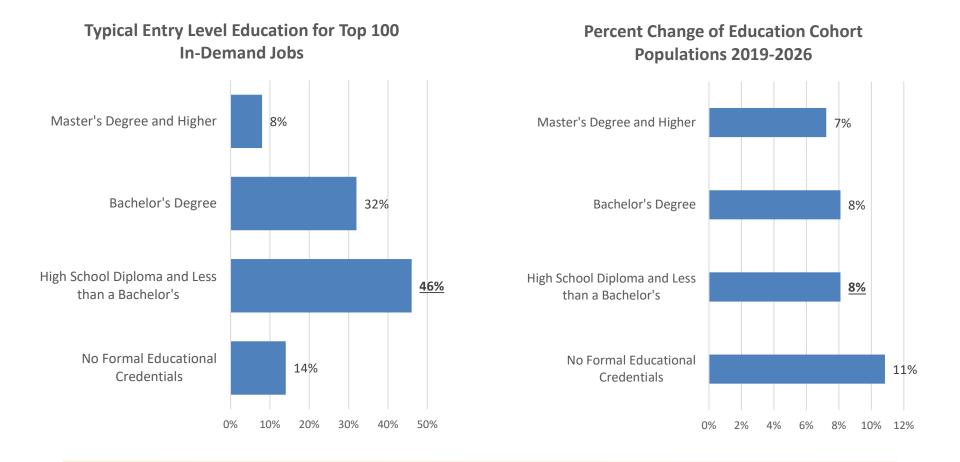


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Typical On-The-Job Training for In-Demand, Middle Skill Jobs



Education Projections: Is Growth Meeting Demand?



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